Index to the Oral History of
Admiral William J. Crowe, Jr., U.S. Navy (Retired)

Abramowitz, Morton I.
Served as Deputy Assistant Secretary of Defense for Inter-American, East Asian, and Pacific Affairs, 1974-78, 730-732, 736-739, 742, 745, 747
In the mid-1970s advocated withdrawal of U.S. troops from South Korea, 736-738

Abrams, General Creighton W., Jr., USA (USMA, 1936)
Served as Commander U.S. Military Assistance Command Vietnam, 1968-72, 670 673, 675-676

Adams, Sherman
Served on the White House staff of President Dwight Eisenhower in the mid-1950s, 292, 294-295, 298

Air Force, U.S.
Around 1960 the Joint Chiefs of Staff got involved in the Strategic Air Command’s Single Integrated Operational Plan (SIOP) for nuclear weapons targeting, 435, 444-445
In the early 1960s the Skybolt missile program was canceled, 552
Had control of the SIOP in the mid-1970s, 724-725

Akhromeyev, Marshal of the Soviet Union Sergei Fyodorovich
As Defense Minister of the Soviet Union, visited the United States in 1988, 18, 26, 112

Albright, Ensign John G., USN (USNA, 1947)
Served in the late 1940s in the destroyer minesweeper Carmick (DMS-33), 166-167

Alcohol
Drinking by Naval Academy midshipmen in the mid-1940s, 60, 64-65, 103, 106, 115
On board the submarine Trigger (SS-237) in World War II, 185
Hidden on board the submarine Flying Fish (AGSS-229) in the early 1950s, 223-224
At a party staged by Commander Submarine Force Atlantic Fleet in the early 1950s, 247-248

Amberjack, USS (SS-522)
Guppy submarine commanded by Commander Edward L. Beach in the late 1940s, 195, 267, 281-282, 285, 476

Anderson, Lieutenant William R., USN (USNA, 1943)
Served in the submarine Sarda (SS-488) in the late 1940s, 183
Antisubmarine Warfare
The auxiliary submarine *Flying Fish* (AGSS-229) was involved in sonar experiments in the early 1950s, 219-221
In the late 1950s, the submarine *Wahoo* (SS-565) had an encounter with Soviet antisubmarine forces off Vladivostok, 195, 347-350, 373, 473
In the early 1960s the submarine *Trout* (SS-566) served as a target for ASW training, 472-477
Testing of the SubRoc antisubmarine missile in the mid-1960s, 565, 576-577

Arms Control
In the early 1960s the OP-06 organization in OpNav was involved, 723-728

Army, U.S.
Administration of draftees during the Vietnam War period, 335-336
Combat duty as a prerequisite for promotion, 390
In the mid-1970s Deputy Assistant Secretary of Defense Morton Abramowitz advocated withdrawal of U.S. troops from South Korea, 736-738
Army operations deputies were well prepared for JCS meetings in the late 1970s, 337-339, 429-430
Role in Iraq in 2006-07, 518-519
Crisis in Walter Reed Army Medical Center treatment of veterans in 2007, 521, 583-584

ASROC
Detection of radiation around a U.S. destroyer in Yokosuka in the late 1960s, 602-603

Austin, Vice Admiral Bernard L., USN (USNA, 1924)
Wife Isabella, 403-404, 414, 438-439, 449
Not selected in 1960 to be CinCPacFlt, 250-251, 402-403, 447-448
Was president of the Naval War College, 1960-64, 251, 448

Australia
As a base for U.S. and British submarines in World War II, 733-734
In 1958 the submarine *Wahoo* (SS-565) made a port visit to Fremantle/Perth, 352-353, 367-369
Visited by the honeymooning Deputy Secretary of Defense William P. Clements, Jr., in 1975, 731-735

Axene, Captain Dean L., USN (USNA, 1945)
One of the earliest selections for the nuclear power program in the 1950s, 174-175, 184
In the late 1960s served in the European section of the OpNav politico-military organization, 602-603

**Baer, Commander Donald G., USN (USNA, 1937)**
Took part in the court of inquiry following the grounding of the submarine *Flying Fish* (SS-229) around 1950, 208-212

**Bagley, Admiral David H., USN (USNA, 1944)**
Served in the mid-1970s as Commander in Chief U.S. Naval Forces Europe, 93

**Bagley, Admiral Worth H., USN (USNA, 1947)**
Attended mine warfare school at Yorktown, Virginia, in 1946-47, 92, 135
One of the first in his Naval Academy class to make four stars, he was associated with Admiral Elmo Zumwalt, 92-93, 143
In 1976, as VCNO, helped Crowe get the job of Commander Middle East Force, 746

**Baker, Lieutenant (junior grade) Evan S., USN**
Served as a junior officer in the submarine *Trout* (SS-566) in the early 1960s, later national president of the Navy League, 459-460, 480-481, 493, 501

**Barrett, Lieutenant Ernest R., USN (USNA, 1945)**
In the late 1940s served in the submarine *Flying Fish* (SS-229), 197, 200, 213
Attended prospective commanding officer school for submariners in 1960, 275

**Bass, Captain Raymond H., USN (USNA, 1931)**
Served in the early 1950s as a submarine squadron commander, 158-159, 245

**Bayne, Vice Admiral Marmaduke G., USN**
Served in the politico-military section of OpNav in the late 1960s, 597-598

**Beach, Captain Edward L., USN (USNA, 1888)**
Popular author who was commanding officer of the armored cruiser *Memphis* when she ran aground in 1916, 290-291
Taught at Stanford University following Navy retirement, 302

**Beach, Captain Edward L., Jr., USN (USNA, 1939)**
Parents, 290-291, 302-303
In World War II was executive officer of the submarines *Trigger* (SS-237) and *Tirante* (SS-420), 186-187, 276
Commanded the Guppy submarine *Amberjack* (SS-522) in the late 1940s, 195, 267, 281-282, 285, 476
Served 1953-57 as naval aide to President Dwight Eisenhower, 187, 281-310
Personality, 282-292
Naval Academy classmates complained that he was not selected for flag rank, 285-286, 289
High profile as an author and in the media, 289-292
In the 1980s, after retirement, served on the staff of Senator Jeremiah Denton, 301-302

**Beam, Lieutenant Commander Jay K., USN**
As a submarine skipper in the early 1960s, advised Crowe on the wisdom of going to graduate school, 465

**Benitez, Commander Rafael C., USN (USNA, 1939)**
Was skipper of the submarine *Cochino* (SS-345) when she sank off Norway in 1949, 243, 351-352

**Bennett, Captain Jack W., USN**
In the mid-1960s served as Commander Submarine Squadron Three, 564, 571-572 588

**Bergall, USS (SS-320)**
In December 1944 engaged in a surface action with the Japanese heavy cruiser *Myoko*, 185-186

**Berger, Midshipman William A., USN (USNA, 1945)**
At the Naval Academy in the mid-1940s, 75

**Beshany, Commander Philip A., USN (USNA, 1938)**
Served as instructor at the submarine prospective commanding officer school in 1960, 274-275, 452
Commanded a submarine squadron in Charleston in the early 1960s, 460-461, 466, 504, 507-508

**Bethesda Naval Hospital**
*See: National Naval Medical Center, Bethesda, Maryland*

**Beutler, Lieutenant Commander Albert G., USN (USNA, 1946)**
Tall submariner who had a tall wife named Gloria, 413

**Bigley, Rear Admiral Thomas J., USN (USNA, 1950)**
In the early 1970s was executive assistant to the Vice Chief of Naval Operations, 719
Served in the early 1970s in the office of the Assistant Secretary of Defense (ISA), 729
In 1975-76 was Commander Middle East Force, 745-747

**Bikini, Marshall Islands**
Site of U.S. nuclear weapons tests in 1946, viewed 25 years later, 718

**Black, Lieutenant Commander Robert G., USN**
Commanded the submarine *Flying Fish* (SS-229) from January 1951 to February 1952, 214-219

752
Blair, Commander Carvel H., USN (USNA, 1945)
Wife Abbie, 451-452
Son Dennis became a four-star admiral, 451
Commanded the submarine Trout (SS-566) from 1958 to 1960, 451-453
Served in country in Vietnam around 1970, 453

Blair, Admiral Dennis C., USN (USNA, 1968)
Served as Commander in Chief Pacific, 1999-2002, 451

Blanchard, Cadet Felix A., Jr., USA (USMA, 1947)
Top-notch football player for West Point in the 1940s, 107, 109-110

Blouin, Vice Admiral Francis J., USN (USNA, 1933)
Response during the Vietnam War to a Crowe paper on the Geneva Accords, 535-536
In 1968 was OP-06 when plans for the repatriation of the crew of the intelligence ship Pueblo (AGER-2) were leaked to the press, 616-617

Bohlen, Charles E.
His advice during the Korean War was disregarded in 1950, 533
Served as U.S. representative for Philippine base negotiations in the late 1960s, 606

Booker, Captain Thomas F., USN (USNA, 1946)
In 1970, after a tour in Vietnam, provided training for those who were going in country, 644-645

Bounty, HMS
The widow of James Norman Hall, coauthor of “The Bounty Trilogy,” lived in Tahiti in the late 1950s, 361-362

Bowen, Vice Admiral Harold G., USN (USNA, 1933)
Headed the 1969 court of inquiry into the loss of the intelligence ship Pueblo (AGER-2), 627-629

Bowman, Midshipman Newell S., USN (USNA, 1947)
At the Naval Academy in the mid-1940s, 69, 72, 87, 100-102, 120

Boyd, Commander David S., USN (USNA, 1950)
In the mid-1960s commanded the nuclear submarine Permit (SSN-594), 577, 586

Bradley, General of the Army Omar N., USA (USMA, 1915)
In 1953 supported Admiral Arthur Radford to become Chairman of the Joint Chiefs of Staff, 433-434

Brame, Lieutenant (junior grade) Frank A. III, USN (USNA, 1954)
In the late 1950s served in the submarine Wahoo (SS-565), 370-371
British Army
Conclusions on the relationships of officers and enlisted personnel, 321-322

Brown, Midshipman Wesley A., USN (USNA, 1949)
In 1949 was the first black graduate of the Naval Academy, 85-89

Brunswick, Maine, Naval Air Station
Site of a crash by a P2V Neptune patrol plane in 1952, 103

Bucher, Commander Lloyd M., USN
Was commanding officer of the intelligence ship Pueblo (AGER-2), the crew of which was seized by North Koreans in January 1968 and returned in December of that year, 336-337, 616, 619-637
Wife Rose, 620, 624-626, 632, 635-636

Budgetary Issues
Difficulty in maintaining U.S. Navy fleet size in the 2000s because of the high costs of shipbuilding, 421-422
Congressional under-funding of military medical facilities in the 2000s, 583-584

Bunting, Lieutenant Commander Davis E., USN (USNA, 1942)
Taught at Submarine School in 1948, 178-179

Bureau of Naval Personnel (BuPers)
Use of fitness reports in the late 1950s as evaluation tools for naval officers, 330-331
Work in personnel research in the late 1950s, 384-397
Assignment of naval officers to billets in the late 1950s, 394-396
Haphazard approach in the early 1960s on sending officers to graduate school, 461-462, 514

Burke, Admiral Arleigh A., USN (USNA, 1923)
Wife Roberta, 438-439
As a graduate student at the University of Michigan in the early 1930s, 424-425
Served 1955-61 as Chief of Naval Operations, 244-245, 314, 402-403, 407, 424-427, 430-435, 443-444
Relationship with OP-06, Vice Admiral Bernard Austin, 250-251, 402-403, 407, 424, 427, 448
Crowe’s assessment of Burke’s performance in the office of CNO, 425-427, 431-435, 443-444
Reaction to an incident in which a Navy patrol plane was shot at off the coast of Korea in 1959, 642-643

Burke, Rear Admiral Julian T., Jr., USN (Ret.) (USNA, 1940)
Received a Pentagon briefing from Crowe in OP-61 before taking over as Commander U.S. Naval Forces Japan in 1970, 604-605

754
Bush, President George H. W.
Presided at Crowe’s Navy retirement ceremony in 1989, 90-91
As Commander in Chief during Desert Storm in 1991, 670, 677-678, 688

Calvert, Vice Admiral James F., USN (USNA, 1943)
Commanded the submarine Trigger (SS-564) in the mid-1950s, 274
Limited ship-handling ability, 332, 443
Service in OpNav in the late 1960s, 591
As part of the board of the Naval Institute around 1970, turned down a Crowe article that hinted at Admiral Hyman Rickover’s dealings with the Royal Navy, 550

Camp David, Maryland
Served as the presidential retreat for Dwight Eisenhower in the 1950s, 287, 292, 297-299

Carde, Commander Freeland H., Jr., USN (USNA, 1938)
In the late 1940s commanded the submarine Flying Fish (SS-229), 196, 200-201, 217-218, 286

Carlucci, Frank C. III
Served as national security advisor to President Ronald Reagan in 1987, 540-541
Secretary of Defense, 1987-89, 635

Carmick, USS (DD-493/DMS-33)
Supported the invasion of Normandy, France, in June 1944, 137
In the late 1940s the ship engaged in operations off the Pacific Coast, 130-132, 139-141, 169-170
Enlisted personnel, 131-132, 144-145, 155-159, 498
Deployment to the Western Pacific in the late 1940s, 138-154, 160-170
Encountered two typhoons during the deployment in the late 1940s, 138-139

Carnahan, Ensign Ralph H., USN (USNA, 1947)
Attended Submarine School in 1948, 176
Served in the submarine Flying Fish (SS-229) in the late 1940s, 198

Carr, Vice Admiral Kenneth M., USN (Ret.) (USNA, 1949)
Served briefly in the submarine Flying Fish (SS-229) in the early 1950s, 183-184, 200
Retirement from the Navy in 1985, 200

Carroll, Rear Admiral Eugene J., Jr., USN
In the late 1970s served in the OP-06 organization in OpNav, 727

Carroll, Captain Robert M., USN
Top-notch submariner who was killed in an airplane crash in January 1960, 412

755
Carter, President James E., Jr. (USNA, 1947)
As a Naval Academy midshipman in the mid-1940s, 85-86, 175
Not well liked by Naval Academy classmate James Stockdale and his wife Sybil, 55
As a student in 1948 at Submarine School, 78, 172-176, 189-190

Carter, Vice Admiral Powell F., Jr., USN (USNA, 1955)
Served in the early 1960s in the OP-06 organization and later was director of the
Joint Staff, 1985-87, 727-728

Center for Defense Information
Headed at various times by Rear Admiral Gene LaRocque, Rear Admiral Eugene
Carroll, and Vice Admiral John Shanahan, 726-727

Chafee, John H.
As Secretary of the Navy in 1969, involvement in issues related to the loss of the
intelligence ship Pueblo (AGER-2) in January 1968, 629-633

Charles, Prince of Wales
In 1974, in San Diego, he met Laura Jo Watkins, daughter of U.S. Navy Rear
Admiral James Watkins, 589

Charleston, South Carolina
In the early 1960s the submarine Trout (SS-566) was based there, 454-455, 495-498

China
U.S. Navy presence in the 1930s, 150-151
In the late 1940s the destroyer minesweeper Carmick (DMS-33) trained U.S. Navy
units around China, 145
Atmosphere of Tsingtao in the late 1940s, 148-153, 163-164

Clamagore, USS (SS-343)
Officers on board in the early 1950s, 252-256, 279, 484
Enlisted crewmen in the early 1950s, 266-267, 279
Capabilities as a Guppy submarine, 253, 257
Collision with a pier in the early 1950s bent the bow, 138, 280
Operations in the Atlantic and Mediterranean in the early 1950s, 253, 257-267, 512
Upkeep period at the Portsmouth Naval Shipyard in 1954, 255, 272-279
Commanded by Lieutenant Commander Howard Matthews in the early 1960s, 460,
471, 478, 497, 585

Clarey, Admiral Bernard A., USN (USNA, 1934)
In the late 1950s, while stationed in the Pentagon, gave Crowe advice about Vice
Admiral Bernard Austin, 401-402, 608-609
Served in the late 1960s as Vice Chief of Naval Operations during negotiations
concerning the captured intelligence ship Pueblo (AGER-2), 601, 608-610, 629-633
In 1973 headed the selection board that considered Crowe for rear admiral, 719-720
Clark, Lieutenant Commander Asa A. III, USN (USNA, 1941)
Commanded the destroyer minesweeper Carmick (DMS-33) shortly after World War II, 130, 137, 166

Clark, Admiral Vernon E., USN
View that he ran the Navy like a corporation during his tenure as CNO, 2000-05, 422

Classified Information
In 1968 the classified plan to repatriate imprisoned crew members from the intelligence ship Pueblo (AGER-2) was leaked to a reporter for the Los Angeles Times, 616-617

Clements, William P., Jr.
As Deputy Secretary of Defense in 1975, took a honeymoon trip to the Far East, 731-735

Cochino, USS (SS-345)
Sank off Norway in 1949 as the result of a battery explosion and fire, 242-244, 351

Coleman, Peter
Former governor of Samoa who was involved in Micronesia negotiations in the early 1970s, 698-699, 716

Collier, Midshipman James R., USN (USNA, 1947)
As a Naval Academy midshipman in the mid-1940s, 96, 122-123

Colquhoun, Midshipman Richard G., USN (USNA, 1947)
At the Naval Academy in the mid-1940s, 76

Communications
U.S. radio antennas in Australia in the mid-1970s were used for communicating with submarines, 732

Communism
Displays of sympathy by Communists in Italy when the Soviet dictator Joseph Stalin died in 1953, 259-260

Congress, U.S.
Role of Representative Mike Monroncy in appointing Crowe to the Naval Academy in 1943, 41-43
Inquiry in the late 1960s into the North Korean seizure of the intelligence ship Pueblo (AGER-2), 615, 627, 632
Difficulties in the 1970s between the Chief of Naval Education and Training and Representative Robert L. F. Sikes, 174
Congressional concerns about homosexuality as a potential problem in submarines, 378-379, 498
Implementation of the Goldwater-Nichols Act in 1986, 567-569
Under-funding of military medical facilities in the 2000s, 583-584

**Conway, General James T., USMC**
In 2006, as newly installed Commandant of the Marine Corps, visited Iraq, 447

**Coppedge, Captain John O., USN (Ret.) (USNA, 1947)**
As a Naval Academy midshipman and student in Submarine School in the 1940s, 94-95
Served 1968-88 as the Naval Academy athletic director, 94-95

**Cooley, Midshipman Samuel M., Jr., USN (USNA, 1945)**
At the Naval Academy in the mid-1940s, 75

**Cossaboom, Lieutenant William M. II, USN (USNA, 1950)**
Served in the submarine *Clamagore* (SS-343) in the early 1950s, 254-256

**Coval, Captain Brian S., USN (Ret.) (USNA, 1981)**
Wife Bambi, 100, 377-378, 447, 563-564
Commanded the ballistic missile submarine *Michigan* (SSBN-727) from 1999 to 2001, 396-397
Views of his generation of naval officers on Admiral Vernon Clark’s tenure as Chief of Naval Operations in the early 2000s, 422
Served on the Submarine Force staff in Norfolk in the 2000s, 578
Retirement from active duty, 377, 563

**Crawford, Rear Admiral George C., USN (USNA, 1921)**
Wife of, 232, 237, 241, 246
Daughters, 241
Service during World War II, 239-240, 245
Was on the staff of the Submarine School prior to World War II, 239
Served 1952-54 as Commander Submarine Force Atlantic Fleet, 158, 222, 227, 232, 235-249, 252, 301

**Creasman, Lieutenant Emory H., Jr., USN**
Served in the submarine *Flying Fish* (SS-229) in the late 1940s-early 1950s, 197
Court-martialed after the submarine ran aground around 1950, 207-214

**Crowe, Brigadier General William Blake, USMC**
Son of William and Shirley Crowe, 369, 375-376, 446-447, 504, 747
Wife Lynne, 494-495, 517, 521
Children, 58, 665
As a company commander in the 1991 Desert Storm war, 390
As a colonel deployed to Iraq as a regimental commander in 2006-07, 58-59, 337, 494-495, 516-523, 643-645, 665, 670, 688
Crowe, William J.
Service in the Navy during World War I and shortly afterward, 11-13, 23, 97-98, 115, 117, 509
Work as a lawyer, public official, and teacher, 12-17, 22, 26, 316, 442-443
Interest in politics, 21-22, 25, 126, 341
Death of in 1965, 26

Crowe, Admiral William J. Jr., USN (Ret.) (USNA, 1947)
Grandparents of, 12, 14-17, 23-25
Grandchildren, 58, 665
Boyhood and youth in the 1920s-40s in Kentucky and Oklahoma, 11, 15-40, 44-45
Attended Oklahoma University for a year in the early 1940s, 31-32, 35, 40-46, 58, 92, 114
Served 1946-48 in the destroyer minesweeper Carmick (DMS-33), 49-50, 122, 124, 130-137
Attended mine warfare school in Yorktown, Virginia, 1946-47, 124, 132-137
As a student in 1948 at Submarine School, 68-69, 169-195
Served in the submarine Flying Fish (SS-229/AGSS-229), 1948-51, 156, 182-183, 188, 195-226, 351-352
In 1951-52 was aide to Commander Submarine Force Atlantic Fleet, 222, 227-251
Served in the submarine Clamagore (SS-343), 1952-54, 138, 147, 195, 252-280
In 1954-55 was assistant to Commander Ned Beach, naval aide to the President, 280-310, 491
Attended George Washington University Law School at night in the 1950s, 303-310
Attended graduate school at Stanford University, 1955-56, 302-304, 309-344, 461-462
Served as executive officer of the submarine Wahoo (SS-565), 1956-58, 141, 195, 267-268, 323-324, 345-384, 489-490
Served in 1958-59 in the Bureau of Naval Personnel, 330-331, 384-397
In 1959-60 was aide to OP-06, Vice Admiral Bernard Austin, 250-251, 308-309, 374, 387-388, 393, 398-450
Commanded the submarine Trout (SS-566), 1960-62, 315-316, 450-513
Did postgraduate study at Princeton University, 1962-65, 334, 464, 513-515, 523-564

759
Interviews with Admiral Hyman Rickover in the early 1960s about going into the nuclear power program, 465-469
In 1965-66 was chief staff officer to Commander Submarine Squadron Three, 564-573, 577, 588
In 1966-67 commanded Submarine Division 31, 573-590
From 1967 to 1970 headed the East Asia and Pacific Branch of OP-06 in OPNAV, 590-642
In-country tour in Vietnam in 1970-71, 142-143, 343, 391, 590, 643-693
In the early 1970s had a role in Micronesia negotiations, 693-720
In 1973-74 served as OP-60B, Deputy Director, Strategic Plans, Policy and Nuclear Systems Division of OPNAV, 720-729
From 1974 to 1976 served in the office of the Assistant Secretary of Defense (ISA), 729-745
Served 1976-77 as Commander Middle East Force, 352, 745-748
Served from 1980 to 1983 as CinCSouth, 106, 277-278
From 1983 to 1985 was Commander in Chief Pacific Command, 363, 365, 532-533
Served as Chairman of the Joint Chiefs of Staff, 1985-89, 407-408, 439-441, 634-635, 653, 677
Taught classes to Naval Academy midshipmen in the 2000s, 113, 168-169, 306, 311-312, 434, 533, 618, 668, 673

Cuba
In the early 1960s the submarine Trout (SS-566) served as a target for ASW training near Guantánamo Bay, 472-475

Cuddy, Lieutenant (junior grade) Thomas W., USN (USNA, 1948)
Served in the submarine Flying Fish (AGSS-229) in the early 1950s, 222-223

Cushman, Major General John H., USMA (USMA, 1944)
Served in country in Vietnam in the early 1970s, 659

Cutter, Captain Slade D., USN (USNA, 1935)
Naval Academy football player who became a successful submarine skipper in World War II, 110-111, 129, 154, 180-181, 492
Postwar service was anticlimactic, 111, 417, 686
Some people attempted near the end of Cutter’s life to get him promoted to rear admiral, which he didn’t make on active duty, 112, 286, 415-416

Dannheim, Lieutenant William T., USN
Earned the Navy Cross for his exploits in October 1970, when he was an advisor to South Vietnamese riverine forces, 684-685

Davenport, Commander Roy M., USN (USNA, 1933)
Submariner who in the mid-1940s served as an instructor at the Naval Academy, 67, 83-84
Davis, Lieutenant General Benjamin O. Jr., USAF (USMA, 1936)
Was shunned while at West Point in the 1930s, 88

Davis, Cadet Glenn W., USA (USMA, 1947)
Top-notch football player for West Point in the 1940s, 109

Desert Storm
Some Marine Corps officers who took part in the 1991 war were initially passed over
but later promoted, 390
Medical and sanitation facilities in place for U.S. forces, 582-583
President George H. W. Bush’s decision not to attack Baghdad, 670, 688-689

Dibble, Lieutenant (junior grade) John C., USNR
Served in country in Vietnam in the early 1970s, 659

Diving
In the mid-1960s Navy divers at San Diego were lax in safety precautions, 573-574

Donaho, Lieutenant Commander Glynn R., USN (USNA, 1927)
Successful skipper of the submarine *Flying Fish* (SS-229) during World War II, 182,
224

Donovan, Robert
*Los Angeles Times* writer who in 1968 published portions of the Navy’s classified
plan for the repatriation of the crew of the intelligence ship *Pueblo* (AGER-2),
616-617

Dornin, Commander Robert E., USN (USNA, 1935)
Naval Academy football player who was skipper of the submarine *Trigger* (SS-237)
in World War II, 110, 180-181, 185-186, 193-194, 276, 416

Drugs
When he was about to leave Vietnam in 1971, Crowe’s first drug test showed a false
positive, 691-692

Duden, Midshipman Henry Richard, Jr., USN (USNA, 1947)
Attended the Naval Academy after going to prep school with George H. W. Bush,
90-91

Ebert, Commander Walter G., USN (USNA, 1930)
In the mid-1940s served as a battalion officer at the Naval Academy, 83

Eckstein, Professor Harry H.
Taught at Princeton University in the early 1960s, 530-532
Education
Crowe attended George Washington University Law School at night in the mid-1950s, 303-310
Crowe did postgraduate study at Stanford University in the mid-1950s, 301-302, 309-344
Crowe did postgraduate study at Princeton University in the early 1960s, 334, 464, 513-515, 523-564

Eisenhower, President Dwight D. (USMA, 1915)
Wife Mamie, 292, 297-298
Role of the office of the naval aide during the first term of his presidency, 280-310
Got rid of the presidential yacht Williamsburg (AGC-369) shortly after he became President, 293-294
Attitude toward the Navy, 434-346
Penchant for golf, 295-296

Ellenberger, Lieutenant Commander Vernon H., USN (USNA, 1945)
As a midshipman at the Naval Academy in the mid-1940s, 74-75
In 1958 commanded the destroyer escort Silverstein (DE-534) when she collided with the submarine Stickleback (SS-415), 75

Elster, Lieutenant Commander James M., USN
Served in the politico-military section of OpNav in the late 1960s, 596-597

Emme, Lieutenant (junior grade) Louis R., USN
Finished last in his class at Submarine School in 1948, 188

Enlisted Personnel
On board the battleship New York (BB-34) in the mid-1940s, 117-120
In the German Army in World War II, 320-321, 326-328
On board the destroyer minesweeper Carmick (DMS-33) shortly after World War II, 131-132, 144-145, 155-158, 498
In the submarine Flying Fish (SS-229) in the late 1940s-early 1950s, 156, 211-212, 217-218, 224-225, 351-352, 372
Gay sailor in the crew of the Flying Fish around 1950, 378-379
In the submarine Clamagore (SS-343) in the early 1950s, 266-267, 279
In the submarine Wahoo (SS-565) in the late 1950s, 356, 364, 372-373, 490
In the submarine Trout (SS-566) in the early 1960s, 455-459, 470-471, 481-483, 489-492
Administration of U.S. Army draftees during the Vietnam War period, 335-337
In the crew of the intelligence ship Pueblo (AGER-2), which was seized by North Koreans in 1968, 622-626

Enterprise, USS (CVAN-65)
Was steaming away from Korea at the time when North Koreans seized the U.S. intelligence ship Pueblo (AGER-2) in January 1968, 609
Esworthy, Lieutenant Commander Walter H., Jr., USN (USNA, 1942)
   Served as Crowe’s defense counsel following the grounding of the submarine *Flying Fish* (SS-229) around 1950, 209, 217

Falklands War
   Cost to Great Britain of the 1982 conflict, 553-554

Fallon, Admiral William J., USN
   Served 2007-2008 as Commander of the U.S. Central Command, 605

Fantozzi, Midshipman Donald W., USN (USNA, 1947)
   At the Naval Academy in the mid-1940s, 70-72, 102, 109, 120

Fife, Rear Admiral James, Jr., USN (USNA, 1918)
   Commanded the Atlantic Fleet Submarine Force, 1947-50, 180, 188, 217, 223-224, 243, 284, 416

Finke, Captain Eugene I., USN
   In the early 1970s was senior advisor to the South Vietnamese Navy, 647, 650

Fischer, Commander Harry F., Jr., USN (USNA, 1940)
   Taught at Submarine School in the late 1950s and commanded the submarine *Ronquil* (SS-396) in the early 1950s, 176-179

Fitch, Vice Admiral Aubrey W., USN (USNA, 1906)
   Was superintendent of the Naval Academy when the class of 1947 graduated in June 1946, 79

Fitness Reports
   Use of by the Bureau of Naval Personnel in the late 1950s as evaluation tools for naval officers, 330-331, 385-387
   Crowe’s view that the Navy’s promotion system sometimes doesn’t select the best people, 387-389

Fluckey, Rear Admiral Eugene B., USN (USNA, 1935)
   Served in the mid-1960s as Commander Submarine Force Pacific Fleet, 375, 415, 572-573

*Flying Fish*, USS (SS-229/AGSS-229)
   Successful submarine during World War II, 182, 224
   Officers on board in the late 1940s-early 1950s, 183-225
   Enlisted men on board in the late 1940s-early 1950s, 156, 211-212, 217-218, 224-225, 351-352, 378-379, 501
   Gay sailor in the crew, 378-379
   Operations in the Atlantic in the late 1940s-early 1950s, 197-198, 204-223, 502

763
Grounding of near Norfolk in 1950, followed by a court of inquiry and court-martial, 204-218, 492-493, 501, 512
Involvement in sonar experiments in the early 1950s, 219-221

Foley, Captain Robert J., USN (USNA, 1927)
In the early 1950s served on the staff of Commander Submarine Force Atlantic Fleet, 231, 235-236

Foley, Vice Admiral Sylvester R., Jr., USN (USNA, 1950)
Served 1980-82 as OP-06, 407

Football
At the Naval Academy in the mid-1940s, 56, 82, 91, 94-97, 109-110
Fund-raising drive in the late 1950s for a new Naval Academy football stadium, 366-367

Forrestal, James V.
As Secretary of the Navy, spoke at the Naval Academy graduation in June 1946, 125
Had a difficult time with the Navy while serving as Secretary of Defense in the late 1940s, 434

Fowler, Lieutenant George O., Jr., SC, USN (USNA, 1947)
Ran the presidential retreat at Camp David in the mid-1950s, 287, 292, 297-299

France
Liberty spot for Sixth Fleet personnel in the 1950s, 52-54, 258-259, 264-265

Franklin, Colonel J. Ross, USA (USMA, 1950)
Served in Vietnam in the late 1960s-early 1970s, testified at the My Lai massacre trial, 648-649, 666, 685-686

Fryklund, Richard
Served in the late 1960s as Deputy Assistant Secretary of Defense (Public Affairs), 618-620

Furness, Dr. Edward
Taught at Princeton University in the early 1960s, 513

Garrison, Captain Malcolm E., USN (USNA, 1932)
In the early 1950s served on the staff of Commander Submarine Force Atlantic Fleet, 284-285, 290

Gates, Thomas S., Jr.
Served as Secretary of Defense, 1959-61, after having previously been Secretary of the Navy, 433, 444, 448
Gayler, Admiral Noel A. M., USN (USNA, 1935)
   Was Commander in Chief Pacific in the early 1970s, 741-743

George Washington, USS
   Transport that took President Woodrow Wilson to France in 1918 for the World War I peace conference, 12-13

George Washington University, Washington, D.C.
   Crowe attended law school at night in the mid-1950s, 303-310

German Army
   Conclusions drawn in the 1950s on the army’s performance in World War II, 320-321, 328

Gerrity, Major General John L., USA (USMA, 1947)
   Advised Crowe in the late 1970s concerning Army preparation for JCS meetings, 337-338, 429-430

Glutting, Lieutenant (junior grade) Joseph Christopher, USN (USNA, 1968)
   Served with riverine forces in Vietnam in the early 1970s, was later Crowe’s aide, 658

Goldwater-Nichols Defense Reorganization Act
   Implementation of this law in the mid-1980s, 567-569
   Effect on the career patterns of naval officers, 728-729

Goodpaster, Colonel Andrew J., USA (USMA, 1939)
   Served in the mid-1950s as military assistant to President Dwight Eisenhower, 304, 539-540

Great Britain
   Conclusions on the relationships of officers and enlisted personnel in the British Army, 321-322
   In the 1960s Crowe wrote his doctoral dissertation on the Royal Navy and thus did a lot of research in Britain, 542-553
   Crowe advocated establishing a U.S. base at Singapore after the planned British withdrawal from there in the late 1960s, 607
   Cost of the 1982 Falklands War, 553-554
   Involvement in the Iraq War that began in 2003, 608

Grenfell, Rear Admiral Elton W., USN (USNA, 1926)
   Served in the late 1950s as Commander Submarine Force Pacific Fleet, 373-374, 415
   Served in the early 1960s as Commander Submarine Force Atlantic Fleet, 375, 460
Griffin, Rear Admiral Charles Donald, USN (USNA, 1927)
Served in the OP-06 organization in the Pentagon around 1960, 404, 410-411, 424, 722

Griffiths, Lieutenant Commander Charles H., USN (USNA, 1946)

Guam, Mariana Islands
In the late 1940s the destroyer minesweeper Carmick (DMS-33) did training exercises for Commander Underway Training Unit Guam, 141-145, 165-166
Visited by Micronesia negotiators in the early 1970s, 706-707, 714, 717-718
Popular honeymoon spot for Japanese, 717

Guantánamo Bay, Cuba, Naval Base
In the early 1960s the submarine Trout (SS-566) served as a target for ASW training, 472-475

Gunnery-Naval
Exercises for the battleship New York (BB-34) in the 1940s, 116
Practice by the crew of the destroyer minesweeper Carmick (DMS-33) shortly after World War II, 131-132, 165
The Carmick helped train crews of other ships in the late 1940s, 145-146
By the submarine Flying Fish (SS-229) in the early 1950s, 225

Guthe, Captain Douglas B., USN (Ret.) (USNA, 1949)
Served in the submarine Wahoo (SS-565) in the late 1950s, 323-324, 346, 354, 370
Interesting funeral in 1970, 323-324

Hackett, Lieutenant Donald E., USN
Aided in questioning the crew members of the intelligence ship Pueblo (AGER-2) after they were released from captivity in December 1968, 621-625

Hagberg, Commander Oscar E., USN (USNA, 1931)
In 1944-45 served as Naval Academy football coach, 56

Hall, James Norman
Coauthor of “The Bounty Trilogy,” his widow lived in Tahiti after his death, 361-362

Hanssen, Lieutenant Commander Henry R., USN (USNA, 1944)
Commanded the submarine Wahoo (SS-565) in the mid-1950s, 345, 353-359, 380-382
Harvey, Captain Miles, USNR
San Diego trial lawyer who served as counsel for Commander Lloyd Bucher in the 1969 court of inquiry about the loss of the intelligence ship Pueblo (AGER-2), 627-628

Hathaway, Commander Amos T., USN (USNA, 1935)
Served as a duty officer at the Naval Academy in the mid-1940s, 65-66

Hawaii
In 1957 the Pearl Harbor Naval Shipyard overhauled the submarine Wahoo (SS-565), 267-268, 353-354, 358-359, 381-382
Maui was the site of Micronesia negotiations in the early 1970s, 711-712

Hays, Admiral Ronald J., USN (USNA, 1950)
As CinCPac in 1987, requested the relief of Admiral James A. Lyons, Jr., as Commander in Chief Pacific Fleet, 439-441

Hayward, Admiral Thomas B., USN (USNA, 1948)
In 1980, as CNO, selected Sylvester Foley to replace Crowe as OP-06, 407
Relationship with Vice Admiral Staser Holcomb, 744

Helicopters
Use of in South Vietnam in the early 1970s, 652, 655-665, 685-686, 689

Hellewell, Lieutenant (junior grade) John S., USN (USNA, 1957)
Served as a junior officer in the submarine Trout (SS-566) in the early 1960s, 456, 459, 481

Hilton, Rear Admiral Robert P., USN
In the mid-1970s served in the Office of the Deputy Assistant Secretary of Defense, 745

Hindenburg
German dirigible that crashed and burned at Lakehurst Naval Air Station in 1937, 102

Holcomb, Vice Admiral M. Staser, USN (USNA, 1953)
Service with Secretary of Defense Donald Rumsfeld in the 1970s, 739
Did not receive a promotion to four-star admiral in the early 1980s, 744-745

Holloway, Vice Admiral James L., Jr., USN (USNA, 1919)
As Chief of Naval Personnel in the mid-1950s he let Admiral Hyman Rickover control assignments of nuclear-trained officers, 391-393
As CinCNELM in 1958-59, missed out on a scheduled trip to Windsor Castle in England, 392

767
Holloway, Admiral James L. III, USN (Ret.) (USNA, 1943)
In the early 1960s served for a time in the Navy’s nuclear power office, 466-469
As CNO from 1974 to 1978, 439, 713, 746
In 2006 was angry about a briefing he received on the state of the Navy, 421
Comment on politicians and the use of force, 671

Homosexuality
Gay sailor in the crew of the submarine Flying Fish (SS-229) around 1950, 378-379
In Crowe’s view, it is not a potential problem in submarine crews, 378-379, 498
In 2007 General Peter Pace, Chairman of the Joint Chiefs of Staff, made a statement
that gays are immoral, 611

Hoover, President Herbert C.
As former President, spoke at the Stanford University graduation in 1956, 341

Hummel, Arthur W., Jr.
As Deputy Assistant Secretary of State in the early 1970s was involved in talks
concerning the status of Micronesia, 695-698, 710-712, 715
In the early 1980s was U.S. ambassador to China, 715

Hung, Commodore Dinh Manh, RVN Navy
Commanded riverine forces in Vietnam in the early 1970s, later lived with the
Crowes in the United States, 660-661, 689, 739-740

Huntington, Samuel
Assessment of this scholar and author, 324

Hyland, Admiral John J., USN (USNA, 1934)
Was Commander in Chief Pacific Fleet in 1968 when the crew of the intelligence
ship Pueblo (AGER-2) was held in North Korea, 600-601, 629-633, 637

Indonesia
Visited by Crowe during a politico-military orientation trip in 1967, 595

Ingersoll, Rear Admiral Stuart H., USN (USNA, 1921)
Served in the mid-1940s as the Naval Academy commandant of midshipmen, 82-83,
85, 89

Intelligence
In the late 1950s, the submarine Wahoo (SS-565) had an encounter with the Soviet
antisubmarine forces while on an intelligence mission off Vladivostok, 195, 347-350

Iran
In July 1988 the cruiser Vincennes (CG-49) shot down an Iranian civilian airliner,
634-635
Iraq
President George H. W. Bush’s decision not to attack Baghdad in 1991, 670, 688-689

Iraq War
In 2006-07 Crowe’s son, as a Marine Corps colonel, deployed to Western Anbar as commanding officer of Regimental Combat Team Seven, 58-59, 337, 494-495, 516-523, 643-645, 665, 670, 688
U.S. Army role in Iraq in 2006-07, 518-519
Government policymakers in several cases did not listen to predictions concerning the war, 534
U.S. occupation of Iraq, 672-675, 688-689
Role of the President and Joint Chiefs of Staff, 677-679

Italy
Displays of sympathy by Communists in Italy when Soviet dictator Joseph Stalin died in 1953, 259-260

Japan
Condition of the country when visited by the crew of the destroyer minesweeper Carmick (DMS-33) shortly after World War II, 160-165
U.S. problems in the late 1960s in getting nuclear submarines into Japan, 598
Detection of radiation around a U.S. destroyer in Yokosuka in the late 1960s, 602-603

Johnson, Rear Admiral Frank L., USN (USNA, 1930)
Was serving as Commander U.S. Naval Forces Japan when the intelligence ship Pueblo (AGER-2) was seized by North Koreans in January 1968, 609

Johnson, President Lyndon B.
Leadership in the Vietnam War, 673-674
Reaction to the North Korean seizure of the U.S. intelligence ship Pueblo (AGER-2) in 1968, 613-614, 620-621, 626

Johnson, Rear Admiral Roy L., USN (USNA, 1929)
Served in the OP-06 organization in the Pentagon around 1960, 404

Johnston Island
The destroyer minesweeper Carmick (DMS-33) bent a propeller during a visit to the island in the late 1940s, 143-144

Joint Chiefs of Staff
In the late 1950s-1960s, Vice Admiral Bernard Austin, as OP-06, was the CNO’s primary advisor on JCS matters, 400-401
Around 1960 discussed the SIOP for the use of nuclear weapons, 444
Army operations deputies were well prepared for JCS meetings in the late 1970s, 336-338

Joint Staff
In the 1950s and 1960s, Joint Staff duty was not considered valuable for promotion within the Navy, 436-437

Kefauver, Commander Russell E., USN (USNA, 1933)
Taught at Submarine School in 1948, 178-180, 194, 276

Kelly, Lieutenant Merrill E., Jr., USN (USNA, 1945)
In the early 1950s served as executive officer of the submarine Clamagore (SS-343), 257

Kennan, George F.
His famous article on the Soviet Union was published in 1947, 259, 530-531
His advice on the Korean War was not followed in 1950, 533
Taught at Princeton University in the early 1960s, 530

Kennedy, President John F.
In March 1961 met at Key West, Florida, with British Prime Minister Harold Macmillan, 505-507

Key West, Florida
Visited in the early 1950s by Commander Submarine Force Atlantic Fleet, 239
In the early 1950s was the homeport for the submarine Clamagore (SS-343), 272-282
Visited by the submarine Trout (SS-566) in the early 1960s, 479
In March 1961 was the site of a meeting between President John F. Kennedy and British Prime Minister Harold Macmillan, 505-507

Kimmel, Rear Admiral Husband E., USN (Ret.) (USNA, 1904)
Crowe’s efforts in the 2000s to have Kimmel’s four-star rank restored, 178

Kimmel, Commander Thomas K., USN (USNA, 1936)
Taught at Submarine School in 1948, 177-178

King, Vice Admiral Jerome H., Jr., USN
Service in 1970-71 as Commander U.S. Naval Forces Vietnam, 647-651, 659, 665

King, Lieutenant Commander Robert A., USN (USNA, 1950)
In the early 1960s was executive officer of the submarine Trout (SS-566), 460, 481, 504

Kirk, Lieutenant Commander George Griswold Ely Kirk, USN (USNA, 1947)
In the early 1960s commanded the destroyer escort John R. Perry (DE-1034), 504
Kirkpatrick, Captain Charles C., USN (USNA, 1931)
Served in the early 1950s as a submarine squadron commander, 158-159, 245, 247-249

Korea, North
In January 1968 North Korean naval vessels captured the U.S. intelligence ship *Pueblo*, USS (AGER-2) and held the crew in North Korea until December 1968, 336-337, 599-601, 608-626

Korea, South
In the mid-1970s Deputy Assistant Secretary of Defense Morton Abramowitz advocated withdrawal of U.S. troops from Korea, 736-738

Korean War
U.S. political and military differences during the war, 533

Kwajalein, Marshall Islands
Visited by Micronesia negotiators in the early 1970s, 708

Lakehurst Naval Air Station, New Jersey
The German dirigible *Hindenburg* crashed and burned at Lakehurst in 1937, 102

Laning, Commander Richard B., USN (USNA, 1940)
Around 1960 sat at a dinner next to Roberta Burke, the CNO’s wife, and bored her, 438-439

La Rocque, Rear Admiral Gene R., USN
In the late 1960s served in the OP-06 organization before retiring in 1972, 726
Headed the Center for Defense Information, 726-727

Law, Quartermaster First Class Charles, USN
Served as a leader in the crew of the intelligence ship *Pueblo* (AGER-2), which was captured by North Koreans in 1968, 623-624

Leave and Liberty
Liberty for Naval Academy midshipmen in the mid-1940s, 34-35, 50-52, 61-63, 70-71, 115
Ensigns Crowe and Stockdale unsuccessfully sought prostitutes while serving in the destroyer minesweeper *Carmick* (DMS-33) in 1946, 49-50
In China in the late 1940s, 149-153
In Japan in the late 1940s, 160-161
In France in the 1950s, 52-54, 258-259, 264-265
In Malta in the 1950s, 265-266
In the Caribbean in the early 1960s, 501-502
Le Bourgeois, Captain Julien J., USN (USNA, 1945)
Served in the late 1960s-early 1970s as executive assistant to CNO Thomas Moorer, 622, 625

Leddick, Ensign Ross S., USN (USNA, 1947)
Attended Submarine School in 1948, 172-173, 176

Lee Kuan Yew
In the mid-1970s, as Prime Minister of Singapore, met U.S. Defense Secretary James R. Schlesinger, 735-740

Lehman, John F., Jr.
As Secretary of the Navy in the 1980s, had a close relationship with Admiral James A. Lyons, Jr., 441
Opposition to the Goldwater-Nichols Act in the mid-1980s, 567

LeMay, General Curtis E., USAF
Relationship with the Navy in the late 1950s-early 1960s, 427, 435, 444, 725

Lenihan, Ensign Jeremiah E., USN (USNA, 1947)
Served in the late 1940s in the destroyer minesweeper Carmick (DMS-33), 166-167

Long, Admiral Robert L. J., USN (USNA, 1944)
In the early 1970s served as Commander Submarine Force Atlantic Fleet, 586
Received a briefing from Crowe before taking over as Commander in Chief Pacific in 1979, 605

Lucas, Lieutenant Kenneth M., USN
Served in the late 1940s as executive officer of the destroyer minesweeper Carmick (DMS-33), 140-141, 150-153, 166-167

Lynch, Captain William C., JAGC, USN
Aided in questioning the crew members of the intelligence ship Pueblo (AGER-2) after they were released from captivity in December 1968, 621-625
Reaction to the CinCPacFlt endorsement on the court of inquiry concerning the Pueblo, 629-630

Lyon, Lieutenant Commander Harvey E., USN (USNA, 1946)
Served as a submarine skipper in the early 1960s, 485-487
Wife Marge, 486-487

Lyons, Rear Admiral James A., Jr., USN (USNA, 1952)
Forceful, persistent personality, 439-441
Relieved as Commander in Chief Pacific Fleet in 1987, 439-441

772
Lytle, Captain Morton H., USN (USNA, 1937)
Commanded a submarine squadron in Charleston in the early 1960s, 460-461, 479, 508
Married the widow of his Naval Academy classmate Butch O’Hare, 460-461

MacArthur, General of the Army Douglas, USA (USMA, 1903)
Disliked by Rear Admiral Stuart S. Murray, who had commanded the battleship Missouri (BB-63) in 1945, 234
The steering wheel from his former yacht wound up with the Crowe family, 702

MacKinnon, Rear Admiral Malcolm III, USN (Ret.) (USNA, 1955)
Observations on Naval Academy education, 311-313, 344

Macmillan, Harold
In March 1961, as Britain’s Prime Minister, met at Key West, Florida, with President John F. Kennedy, 505-507

Malone, Captain Thomas Logan, Jr., USN (USNA, 1953)
In the late 1960s commanded the nuclear submarine Snook (SSN-592), 586-587
In the 1970s commanded U.S. submarines in the Mediterranean, 586

Malta
Visited by the submarine Clamagore (SS-343) in the early 1950s, 265-266

Maragos, Midshipman George, USN (USNA, 1947)
As a Naval Academy midshipman in the mid-1940s and later a ship designer, 96

Marine Corps, U.S.
Marines were stationed in Tsingtao, China, in the late 1940s, 149-150
Combat duty as a prerequisite for promotion, 390
In South Vietnam in the early 1970s, 661-662
Some Marine Corps officers who took part in the 1991 Desert Storm war were initially passed over but later promoted, 390
In 2006-07 Colonel Blake Crowe deployed to Western Anbar, Iraq, as commanding officer of Regimental Combat Team Seven, 58-59, 337, 494-495, 516-523, 643-645, 665, 670, 688

Marshall Islands
Visited by Micronesia negotiators in the early 1970s, 708

Martin, Lieutenant John S., USN (USNA, 1957)
Served as a junior officer in the submarine Trout (SS-566) in the early 1960s, later went into the medical field, 502-503
Matthews, Rear Admiral Herbert Spencer, USN
Served in the early 1970s as Deputy Commander U.S. Naval Forces Vietnam, 651-652, 655-659, 664-666, 687, 689

Matthews, Captain Howard L., Jr. (USNA, 1947)
Family of, 579-580
As a Naval Academy midshipman in the mid-1940s and later at Submarine School, 94, 189, 579-580
In the early 1950s served as an assistant to the President’s naval aide, 281, 287
In the early 1960s commanded the submarine Clamagore (SS-343), 460, 471, 478, 497, 585
In the 1960s commanded an amphibious transport dock, 336

Maurer, Rear Admiral John H., USN (USNA, 1935)
Concerns about the SubRoc missile while serving as ComSubPac in the late 1960s, 576-577

McCain, Admiral John S., Jr., USN (USNA, 1931)
As CinCPac in the early 1970s asked for a rear admiral as Commander U.S. Naval Forces Marianas, 714

McCain, Captain John S. III, USN (Ret.) (USNA, 1958)
As a U.S. Senator, complained in 2006 about the cost of U.S. Navy ships, 423
His sister’s husband was in the Navy, 637

McCintock, Commander David H., USN (USNA, 1935)
As a submarine division commander around 1950 was sympathetic to the crew of the submarine Flying Fish (SS-229), which ran aground, 208-209

McCormack, Midshipman Edward J., Jr., USN (USN, 1947)
A relative of politicians, he was at the Naval Academy in the mid-1940s, ran for the U.S. Senate in 1962, 85-87

McIntyre, Midshipman Robert G., USN (USNA, 1946)
At the Naval Academy in the mid-1940s, 69-70

McKee, Admiral Kinnaird R., USN (USNA, 1951)
Stance on joint service tours while serving as Director, Naval Nuclear Propulsion, 1982-88, 728-729

McKie, Midshipman Jay G., USN (USNA, 1947)
As a Naval Academy midshipman and student in Submarine School in the 1940s, 95-96
Medical Problems
In the late 1940s Crowe’s thumb was sewn back on after being nearly amputated in an accident at Yorktown, Virginia, 124, 132-134
In the early 1960s Crowe sprained his ankle playing volleyball, 503
In the mid-1960s Crowe suffered depression because of the work on his doctoral dissertation, 554, 559-564
Burncd Vietnamese children in the early 1970s, 661-662
Medical and sanitation facilities in place for U.S. forces in Desert Storm in 1991, 582-583
Treatment in 2006 of a Marine officer who was badly wounded in Iraq, 495
Criticism of Walter Reed Army Medical Center treatment of veterans in 2007, 521, 583-584

Metzel, Commander Jeffrey C., Jr., USN (USNA, 1947)
As a Naval Academy midshipman in the mid-1940s, 73, 104
Submariner whose son was badly injured in a swimming accident, 104-105, 188

Meyer, General Edward C., USA (USMA, 1951)
As Chief of Staff in the late 1970s, quipped about Crowe’s interest in Army staff work, 338, 429-430

Micronesia
In the early 1970s Crowe was involved in negotiations concerning the status of the trust territories, 690, 693-717, 743-744

Military Academy, West Point, New York
In the mid-1940s cadets debated against Naval Academy midshipmen, 32-33, 85, 107-108
Top-notch football team in the mid-1940s, 107, 109-110
Dance for cadets in the mid-1940s, 107
Honor code, 114

Miller, Vice Admiral Gerald E., USN (USNA, 1942)
Personality of, 286-287

Mine Warfare
In 1946-47 Crowe attended a mine warfare course at Yorktown, Virginia, 124, 132-137
In South Vietnam in the early 1970s, 656-660

Missiles
In the early 1960s the Skybolt missile program was canceled, 552
Testing of the SubRoc antisubmarine missile in the mid-1960s, 565, 576-577

Moorer, Admiral Thomas H., USN (USNA, 1933)
Served in the OP-06 organization in the Pentagon around 1960, 404, 411, 418
Philosophy on discipline as CNO in the late 1960s, 423
As CNO and Joint Chiefs Chairman, characterized as not articulate but very smart, 314, 426, 610-612, 615
Involvement in issues related to the North Korean seizure of the intelligence ship Pueblo (AGER-2) in January 1968, 612-619, 620-621, 625-634
Served as Chairman of the Joint Chiefs of Staff in the early 1970s, 690, 692-694, 697
Reaction to remarks at the funeral of Admiral Elmo R. Zumwalt, Jr., in 2000, 612-613

Morgan, Commander David E., USN (Ret.) (USNA, 1958)
Scion of the Morgan banking family, he married the sister of his Naval Academy classmate John S. McCain III, 637-638

Morin, Commander George F., USN
Commanded the submarine Clamagore (SS-343), 1952-54, 185, 253-260, 264, 269, 273, 279-280, 484

Morton, Commander Dudley W., USN (USNA, 1930)
Last skipper of the submarine Wahoo (SS-238), which was lost in October 1943 and discovered by divers in 2006, 186, 349

Mountbatten, Admiral of the Fleet, Lord Louis, Royal Navy
In the early 1960s, as Chief of Defence Staff in Britain, aided Crowe’s doctoral research, 544-548

Mullen, Admiral Michael G., USN (USNA, 1968)
Served 2005-07 as Chief of Naval Operations, 299, 421-423

Murphy, Lieutenant Edward R., USN
Was executive officer of the intelligence ship Pueblo (AGER-2), the crew of which was seized by North Koreans in January 1968 and returned in December of that year, 622-627

Murray, Admiral Stuart S., USN (Ret.) (USNA, 1919)
Wife of, 227-230
Children of, 80-81, 230
Served 1944-45 as the Naval Academy commandant of midshipmen, 80-82
Commanded the battleship Missouri (BB-63) in 1945, 232-233
Served 1951-52 as Commander Submarine Force Atlantic Fleet, 158, 222, 227-235, 242, 244, 247-249, 471-472
Dislike for General of the Army Douglas MacArthur, 234
Post-retirement employment, 250

Nace, Captain Charles D., USN (USNA, 1939)
In the late 1950s served as executive assistant to Vice Admiral Bernard L. Austin, who was OP-06, 398-399, 403-405, 409-412, 448-449

776
Nash, Keith
British civil servant who aided Crowe’s research on the Royal Navy in the mid-1960s, 545

National Naval Medical Center, Bethesda, Maryland
Treatment in 2006 of a Marine officer who was badly wounded in Iraq, 495

National Security Council
Role in the Eisenhower administration in the mid-1950s, 305

Naval Academy, Annapolis, Maryland
Began giving degrees to graduates in 1933, 344
Crowe’s interest in during the late 1930s and early 1940s, 22-23, 36-37, 41-43
Debate team in the mid-1940s, 32-33, 49, 85, 107-108, 445
Leave and liberty for midshipmen, 34, 50-52, 61-63, 70-71, 115
No formal honor code in the mid-1940s, 47-48, 113-114
Academics, 37-38, 47-48, 67-68, 76-78, 82, 96, 108-109, 123
Athletics in the mid-1940s, 56-57, 68-69, 82, 91, 94-97, 109-110
Disciplinary structure in the mid-1940s, 59-66, 70, 89-90, 100-101, 114-115
Drinking by midshipmen, 60, 64-65, 103, 106, 115
Hazing of midshipmen, 68, 71-72
Competition among midshipmen in the mid-1940s, 76-78
Minority midshipmen in the middle and late 1940s, 85-89
Social life for midshipmen in the mid-1940s, 46, 91-92, 106-107
Summer training cruises in the mid-1940s, 115-122
Leadership positions for midshipmen in the mid-1940s, 122-123
Midshipmen marched in President Franklin Roosevelt’s funeral parade in 1945, 125-128
The class of 1947 graduated in June 1946, 79, 108-109, 124-125
Fund-raising drive in the late 1950s for a new football stadium, 366-367
Crowe taught classes to midshipmen in the 2000s, 113, 168-169, 306, 311-313, 434, 533, 618, 668, 673

Naval Investigative Service
In 1968 investigated the leak of a classified plan for the repatriation of crew members of the intelligence ship Pueblo (AGER-2), 616-617

Naval Mine Depot, Yorktown, Virginia
In 1946-47 Crowe attended a mine warfare course at Yorktown, 124, 132-137

Naval Reserve Officer Training Corps (NROTC)
Unit at Oklahoma University in the early 1940s, 40-42
At Princeton University in the early 1960s, 537-539

Navigation
On board the destroyer minesweeper Carmick (DMS-33) in the late 1940s, 144-145
In 1950 the submarine *Flying Fish* (SS-229) ran aground because of a navigation error, 204-218, 512
On board the submarine *Clamagore* (SS-343) in the early 1950s, 512
In the early 1960s in the submarine *Trout* (SS-566), 511-512

**Neeb, Captain Lewis H., USN**
- Attended Submarine School in 1948, 173, 188-189
- Later service as a submarine skipper, 383
- Served in the San Diego area in the 1960s, 578, 587-588

**Newport News, USS (CA-148)**
- Heavy cruiser that Crowe was slated to command in the early 1970s, but he was rerouted to the Micronesia negotiations instead, 598, 690, 693
- Turret explosion in October 1972, 693

**News Media**
- Reports in *The Washington Post* in the mid-1950s on President Dwight Eisenhower, 294-295
- In 1968 *Los Angeles Times* writer Robert Donovan published portions of the Navy’s classified plan for the repatriation of the crew of the intelligence ship *Pueblo* (AGER-2), 616-617
- George Wilson article about Commander Lloyd Bucher, the commanding officer of the intelligence ship *Pueblo* (AGER-2), which was seized in 1968, 619-620

**New York, USS (BB-34)**
- Old battleship used for midshipman training cruises during World War II, 115-119

**Nichols, William F.**

**Nicholson, Ensign John H., USN (USNA, 1947)**
- Attended mine warfare school at Yorktown, Virginia, in 1946-47, 135
- Attended Submarine School in 1948, 172-176, 182
- In 1960 was commanding officer of the nuclear submarine *Sargo* (SSN-584) when she had a fire on board, 175
- In the mid-1970s was part of the nuclear weapons targeting staff at SAC, 724

**Nicodemus, Lieutenant Commander Gordon K., Jr., USN**
- In the late 1940s served as executive officer in the submarine *Flying Fish* (SS-229), 197, 200

**Nimitz, Commander Chester W., Jr., USN (USNA, 1936)**
- Commanded the submarine *Sarda* (SS-488) in the late 1940s, 182-183
Nixon, President Richard M.
Role in ending U.S. involvement in Vietnam in 1973, 681-682

Nott, Lieutenant Hugh G., USN
In the early 1950s served as aide to Commander Submarine Force Atlantic Fleet, 235

Nuclear Power
Admiral Hyman Rickover’s discussions with the British in the mid-1950s about providing a nuclear power plant to the Royal Navy, 546-551
The nuclear power program took in a lot of capable officers, but not all could be promoted to flag rank, 570

Nuclear Weapons
Around 1960 the Joint Chiefs of Staff got involved in the Strategic Air Command’s Single Integrated Operational Plan (SIOP) for nuclear weapons targeting, 435, 444-445, 725
British concern in the late 1960s on the cost of the Polaris ballistic missile program, 549, 553, 589
Detection of radiation around a U.S. destroyer with ASROC in Yokosuka, Japan, in the late 1960s, 602-603
Under the cognizance of OP-60 in the early 1970s, 723-728
Value of the Polaris missile submarines as a seaborne deterrent, 725-726

OV-10 Bronco
Used for ground support in South Vietnam in the early 1970s, 659-660

O’Brien, Rear Admiral Leslie J., Jr., USN (USNA, 1938)
Served as OP-61 in the politico-military section of OpNav in the late 1960s, 597

O’Kane, Captain Richard H., USN (USNA, 1934)
In World War II was executive officer of the submarine Wahoo (SS-238), 186
Commanded the submarine Tang (SS-306) when she was sunk by her own torpedo, 191-192
In the early 1950s taught at the Submarine School in New London and was officer in charge, 184, 191, 415
Concern that his time as a prisoner of war may have affected his mind, 184, 415

Okinawa
Negotiations in the late 1960s-early 1970s about the return of the island to Japan, 638-640

Oklahoma University, Norman, Oklahoma
Crowe attended the school for a year in the early 1940s, 31-32, 35, 40-45, 58, 92
Naval ROTC program, 40-42, 58, 114
Olongapo, Philippine Islands
James Gordon, who was mayor in the 1960s, was the son of a U.S. Marine who had served in the Philippines many years earlier, 743-744

O’Shea, Second Lieutenant Robert J., USMC (USNA, 1947)
Did well in Spanish at the Naval Academy in the mid-1940s, 66-67
Stationed in China shortly after World War II, 149-150

P2V Neptune
Patrol plane that crashed and burned at Brunswick Naval Air Station in 1952, 102-103
ASW exercises against the submarine Trout (SS-566) in the early 1960s, 475

Pace, General Peter, USMC (USNA, 1967)
As Chairman of the Joint Chiefs of Staff 2005-2007, 251, 611, 676

Packer, Lieutenant Commander Samuel H. II, USN
Commanded the submarine Harder (SS-568) in the early 1960s, 460, 585
Commanded a submarine division in the mid-1960s, 575, 586

Palau Islands
Involved in Micronesia status negotiations in the early 1970s, 702-713, 717

PBRs
Riverine patrol operations in South Vietnam in 1970-71, 142-143, 684-685

Pearl Harbor Naval Shipyard, Hawaii
Overhaul of the submarine Wahoo (SS-565) in 1957 included replacing her pancake diesel engines, 267-268, 353-354, 358-359, 381-382

Peleliu, Palau Islands
World War II Japanese bastion that was the subject of Micronesia negotiations in the early 1970s, 702, 706

Pennsylvania, USS (BB-38)
During World War I and shortly afterward, William Crowe served as a radioman on board the ship, 12-13, 23, 115, 117, 509

Permit, USS (SSN-594)
Involved in tactical development maneuvers in the mid-1960s, 565
Successful intelligence deployment in the mid-1960s, 577, 586

Perot, H. Ross (USNA, 1953)
In 1992 ran for President of the United States with James Stockdale as running mate, 55-57
Persian Gulf
In July 1988 the cruiser Vincennes (CG-49) shot down an Iranian civilian airliner, 634-635

Personnel
In the post-World War II era, the Navy was overloaded with aviators, 418
Research done by the Bureau of Naval Personnel in the late 1950s, 384-397

Petraeus, General David H., USA (USMA, 1974)
In 2007-08 served as Commanding General, Multi-National Force – Iraq, 518, 534, 540

Philippine Islands
Visited by Crowe during a politico-military orientation trip in 1967, 593-595, 599
U.S.-Philippine negotiations in the late 1960s concerning U.S. bases there, 606-607
U.S.-Philippine negotiations in the 1970s concerning U.S. bases there, 743-744

Point Loma, California
Base near San Diego in the mid-1960s for Submarine Squadron Three, 575-580

Polaris Missile Program
Decision in the late 1950s to put 16 missiles on board each Polaris submarine, 430-431
British participation in the 1960s in the program, 549, 553, 589
Value of the Polaris missile submarines as a seaborne deterrent, 725-726

Power, General Thomas S., USAF
Had a great deal of power as Commander in Chief Strategic Air Command, 1957-64, 444-445

Princeton University, Princeton, New Jersey
Crowe did postgraduate study there in the early 1960s, 334, 464, 513-515, 523-564

Prisoners of War
Connection between Vietnam prisoners of war and the crew of the intelligence ship Pueblo (AGER-2) that was captured by North Korea in 1968, 635-636

Promotion of Officers
Crowe’s view that the Navy’s promotion system sometimes doesn’t select the best people, 387-389
The nuclear power program took in a lot of capable officers, but not all could be promoted to flag rank, 389, 570
Until Admiral Elmo Zumwalt became CNO in 1970, in-country duty in Vietnam was not necessarily helpful for naval officer promotions, 391
Some Marine Corps officers who took part in the 1991 Gulf War were initially passed over but later promoted, 390

781
Propulsion Plants
Admiral Hyman Rickover’s discussions with the British in the mid-1950s about providing a nuclear reactor to the Royal Navy, 546-551
In the late 1950s, the submarine Wahoo (SS-565) had an engine explosion at the time of an encounter with Soviet antisubmarine forces off Vladivostok, 195, 347-350
The pancake diesel engines in the Wahoo were replaced in the late 1950s, 267-268, 353-354, 358-359, 381-382
An engine room in the submarine Trout (SS-566) flooded in the early 1960s, 456-457, 478-481

Prostitution
Ensigns Crowe and Stockdale unsuccessfully sought prostitutes while serving in the destroyer minesweeper Carmick (DMS-33) in 1946, 49-50
A prostitute was ejected from the Carmick in the late 1940s, 140-141
Brothel in Tsingtao, China, in the late 1940s, 149-150, 153

Pueblo, USS (AGER-2)
Intelligence ship whose crew was captured in January 1968 and held in North Korea until December 1968, 336-337, 599-601, 608-626
Enlisted crew members, 622-626
Court of inquiry and aftermath in 1969, 627-637

Rabb, Maxwell M.
Served in the 1950s as associate counsel to President Dwight Eisenhower and secretary of the Cabinet, 305
Served in the 1980s as U.S. ambassador to Italy, 305

Racial Issues
Minority midshipmen at the Naval Academy in the middle and late 1940s, 85-89
In the late 1940s among crew members of the destroyer minesweeper Carmick (DMS-33), 498
Problems in the U.S. fleet in the 1970s, 498-499

In the late 1940s had a key role in the “Revolt of the Admirals,” later served as JCS Chairman, 1953-57, 428, 433-434

Radio
U.S. radio antennas in Australia in the mid-1970s were used for communicating with submarines, 732

Raleigh, USS (CL-7)
Old cruiser used for midshipman training cruises during World War II, 119-122
Reaves, Commander Henry G., Jr., USN (USNA, 1939)
Served as temporary commanding officer of the submarine *Flying Fish* (SS-229) in 1950-51, 214

Refo, Commander Miles P. III, USN (USNA, 1938)
As a submarine skipper in the late 1940s, headed Crowe’s qualification board, 198-200

Rempt, Vice Admiral Rodney P., USN (USNA, 1966)
Served as superintendent of the Naval Academy, 2003-2007, 605

Rickover, Admiral Hyman G., USN (Rct.) (USNA, 1922)
Interviews in the early 1960s with Crowe about going into the nuclear power program, 465-469
 Discussions with the British in the mid-1950s about providing a nuclear reactor to the Royal Navy, 546-551, 589

Ries, Captain Herbert H., USN (USNA, 1943)
In the late 1960s served in the OP-06 organization in OpNav, 591-592

Riverine Warfare
Role of the South Vietnamese Navy in 1970-71 as the United States was drawing down its support, 649-669, 674-675, 683-687

Rivers, L. Mendel
Congressman who tried to get the CNO to intervene in connection with the 1969 inquiry following the loss of the intelligence ship *Pueblo* (AGER-2), 627, 632

Robbins, Lieutenant (junior grade) Spencer E. II, USN (USNA, 1968)
Pilot of a helicopter that crashed in Vietnam in January 1971, 663

Roddis, Commander Louis H., USNR (USNA, 1939)
In the 1950s served in the Navy’s nuclear power program, 300

Rogers, Captain William C. III, USN
In July 1988 commanded the cruiser *Vincennes* (CG-49) when she shot down an Iranian civilian airliner, 634-635

Roosevelt, President Franklin
Naval Academy midshipmen marched in his funeral parade in 1945, 125-128

Rothamel, Commander William P., USN
Commanded a division of submarines out of Charleston in the early 1960s, 460, 478
Royal Navy
Promotion patterns for officers, 397
Admiral Hyman Rickover’s discussions with the British in the mid-1950s about providing a nuclear reactor to the Royal Navy, 546-551, 589
In the 1960s Crowe wrote his doctoral dissertation on the Royal Navy’s fight for survival after World War II, 397, 542-553
British concern in the late 1960s on the cost of the Polaris ballistic missile program, 549, 553, 589, 607-608

Rumsfeld, Donald H.
Served 1975-77 as Secretary of Defense, 739, 744-745
Crowe’s view of Rumsfeld’s 2001-2006 tenure as Secretary of Defense, 251, 677-679, 687

Rusk, Dean
Response, as Secretary of State, when North Koreans seized the intelligence ship Pueblo (AGER-2) in January 1968, 609-610, 620

Sachse, Captain Frederick C., USN (USNA, 1920)
Was commanding officer of the Lakehurst Naval Air Station when the dirigible Hindenburg burned in 1937, 102

Sachse, Lieutenant Frederick C., Jr., USN (USNA, 1947)
Former enlisted man who attended the Naval Academy in the 1940s, 57-58, 102-104
Died as the result of a P2V crash in 1952, 103

St. George, Vice Admiral William R., USN (USNA, 1947)
As a Naval Academy midshipman in the mid-1940s, 73, 104
Successful career included a law degree and command of the Pacific Fleet Surface Force, 104, 147, 450
In the early 1960s arranged for the CNO to open doors for Crowe during his doctoral research in Great Britain, 543

Saipan, Mariana Islands
Subject of Micronesia negotiations in the early 1970s, 705, 709-710, 717-718

Salzer, Rear Admiral Robert S., USN

Samoa
Visited by Crowe when he was CinCPac in the mid-1980s, 365-366

Surda, USS (SS-488)
Commander Chester W. Nimitz, Jr., was commanding officer in the late 1940s, 182-183
Sargo, USS (SSN-583)
In 1960 caught fire while at Pearl Harbor, 175

Schade, Lieutenant Commander Arnold F., USN (USNA, 1933)
In 1943 was executive officer of the submarine Growler (SS-215), later spoke at the Naval Academy, 84

Schlesinger, James R.
As Secretary of Defense, 1973-75, 730-731, 735-736, 740

Schulz, Lieutenant Commander Quinley R., USN (USNA, 1945)
As a midshipman at the Naval Academy in the mid-1940s, 75
In 1958 commanded the submarine Stickleback (SS-415) when she collided with the destroyer escort Silverstein (DE-534), 75

Schwoeffermann, Lieutenant (junior grade) Robert E. Bob, USN (USNA, 1948)
In the early 1950s gave Crowe a ride in a two-seat carrier plane, 263

Scorpion, USS (SSN-589)
Lost in the Atlantic in May 1968, 580-581

Sculpin, USS (SS-191)
Sunk during a surface action against the Japanese in 1943, 224-225

Sears, Captain Kenneth P., CEC, USN (USNA, 1947)
Served with the Navy's civil engineers in Vietnam in the early 1970s, 648, 666

Seawolf, USS (SSN-575)
In the early 1960s was involved in submarine-versus-submarine exercises, 476-477

Selection Boards
Crowe's view that the Navy's promotion system sometimes doesn't select the best people, 386-387
In 1973, a board with Vice Admiral Robert Salzer as head selected Crowe for flag rank after Crowe had barely missed previously, 680, 719

Shanahan, Vice Admiral John J., USN (Ret.)
Former enlisted man who did well as a naval officer, 328
Service in the early 1970s as Director, Strategic Plans, Policy and Nuclear Systems Division of OpNav, 723-724, 729
After retirement headed the Center for Defense Information, 727

Shaughnessy, Lieutenant William D., USN (USNA, 1951)
In the early 1960s served as executive officer of the submarine Trout (SS-566), 453-454, 460, 470, 481, 510-511
Took training for the nuclear power program, but was not certified to continue, 460, 510

**Shear, Admiral Harold E., USN (USNA, 1942)**
Working style as Vice Chief of Naval Operations, 1975-77, 129, 487-488
Served 1977-80 as Commander in Chief Allied Forces Southern Europe, 128-129, 487

**Shelton, Lieutenant (junior grade) John P., USN (USNA, 1947)**
Was in the crew of the submarine *Cochino* (SS-345) when she sank off Norway in 1949, 242-244

**Sherman, Admiral Forrest P., USN (USNA, 1918)**
Assessment of as Chief of Naval Operations, 1949-51, 428

**Ship Handling**
In the destroyer minesweeper *Carmick* (DMS-33) in the late 1940s, 137, 139, 166
In the submarine *Clamagore* (SS-343) in the early 1950s, 138, 280
In the submarine *Wahoo* (SS-565) in 1957-58, 260-261, 354-357
In the submarine *Trout* (SS-566) in the early 1960s, 454-455, 485

**Shore Patrol**
In Tsingtao, China, in the late 1940s, 148-153

**Sick, Captain Gary G., USN (Ret.)**
Middle East specialist who is an expert on Iran, 527

**Sides, Admiral John H., USN (USNA, 1925)**
Selected in 1960 to be Commander in Chief Pacific Fleet, 250-251, 403, 448

**Sikes, Robert L. F.**
As a member of the House of Representatives in the 1970s had difficulties with the Chief of Naval Education and Training, 174

**Simpson, Captain Rodger W., USN (USNA, 1921)**
In the late 1940s served as Commander Underway Training Unit Guam, 141-143, 170

**Singapore**
Crowe advocated establishing a U.S. base at Singapore because of a planned British withdrawal from there in the late 1960s, 595-596, 607
In the mid-1970s Prime Minister Lee Kuan Yew met with U.S. Defense Secretary James R. Schlesinger, 735-736
Single Integrated Operational Plan (SIOP)
Around 1960 the Joint Chiefs of Staff got involved in nuclear weapons targeting, 435, 444-445
Air Force Control of in the mid-1970s, 724-725

Sisson, Lieutenant Thomas U., Jr., USN (USNA, 1954)
In the late 1950s served in the submarine Wahoo (SS-565), 346, 371

Skiing
Lieutenants Bill Crowe and Jim Stockdale skied in the French Alps in the 1950s, 52-54, 258

Skybolt Missile
In the early 1960s the U.S-British program was canceled, 552

Slye, Lieutenant Walter C., USNR
In the early 1950s took care of the presidential yacht and small boats, 287, 293-294

Smith, Rear Admiral Daniel F., Jr., USN (USNA, 1932)
Was Commander U.S. Naval Forces Japan in the late 1960s when nuclear radiation was detected around a U.S. destroyer in Yokosuka, 602-603

Smith, Midshipman Stanford S., USN (USNA, 1947)
Pragmatic approach to exams while a midshipman at the Naval Academy, 38
Roommate of Midshipman James Stockdale, 49, 69-70 103
Was involved in minesweeping during the Korean War, 137

Snook, USS (SSN-592)
Involved in tactical development maneuvers in the mid-1960s, 564-565
Successful intelligence deployment in the mid-1960s, 577, 581

Sonar
The auxiliary submarine Flying Fish (AGSS-229) was involved in sonar experiments in the early 1950s, 219-221, 226
In the late 1950s, the submarine Wahoo (SS-565) had an encounter with Soviet antish submarine forces off Vladivostok, 195, 347-350

Sorley, Dr. Lewis R.
Writing and speaking on the Vietnam War, 668-670, 673-676, 681-683

SOSUS
Possible link to sonar experiments by the submarine Flying Fish (AGSS-229) in the early 1950s, 219-221
Soviet Navy
In the late 1940s-early 1950s the role of the U.S. submarine force was to be prepared to oppose the Soviet Navy, 181, 242
In the late 1950s, the submarine Wahoo (SS-565) had an encounter with Soviet antisubmarine forces off Vladivostok, 195, 347-350, 373, 473

Soviet Union
George F. Kennan's famous article on the Soviet Union was published in 1947, 533

Spindler, George
Anthropologist who taught at Stanford University in the 1950s, 319-320, 325-331

Sprout, Dr. Harold
In the mid-1960s was Crowe's doctoral advisor at Princeton University, 463, 513-514, 523-525, 527-529, 534-537, 539-543, 554, 556

Spruit, Captain Robert E., USN
Commanded an OV-10 Bronco outfit in South Vietnam in the early 1970s, 660, 664, 691

Stalin, Joseph
Displays of sympathy by Communists in Italy when the Soviet dictator died in 1953, 259-260

Stanford University, Palo Alto, California
Crowe did postgraduate study there in the mid-1950s, 302-304, 309-344, 462-463
Military students in the course in the mid-1950s, 317-319, 327, 342

State Department
Response after North Koreans seized the intelligence ship Pueblo (AGER-2) in January 1968, 609-610, 617-618
Interest in Micronesian status negotiations in the early 1970s, 694-696, 715

Stephens, Midshipman Jackson T., USN (USNA, 1947)
High jinks as a midshipman at the Naval Academy in 1945, 63-64, 10-101
Became very wealthy after leaving the Navy, 63-64, 73, 96-99

Stockdale, Vice Admiral James B., USN (USNA, 1947)
Personality, 30, 39, 48-56, 314
Wife Sybil, 54-56, 91, 111, 562. 635-636, 686, 740
As a Naval Academy midshipman in the mid-1940s, 34-35, 39, 48-52, 63-65, 69-70
79, 91, 100, 103, 113
Service in destroyers as an ensign before going to flight training in the late 1940s,
49-50, 124
Flight training, 118
Service in an aircraft carrier in the Mediterranean in the 1950s, 52-54, 258, 263-264
Graduate student at Stanford University, 319, 341
As a prisoner of war in North Vietnam 1965-73, 26, 55-57, 104, 111
Received the Medal of Honor after being released in 1973, 740
Post-prison service was anticlimactic, 111-112, 417, 426, 740
Candidate for Vice President in 1992, 55-57

**Stone, Captain Bruce G., USN (USNA, 1950)**
In-country service in Vietnam in the early 1970s, 647

**Strategic Air Command**
Around 1960 the Joint Chiefs of Staff got involved in SAC’s Single Integrated Operational Plan (SIOP) for nuclear weapons targeting, 435, 444-445
Air Force control of the SIOP in the mid-1970s, 725-726

**Street, Commander George L. III, USN (USNA, 1937)**
Earned the Medal of Honor as commanding officer of the submarine *Tirante* (SS-420) in 1945, 187

**Strong, Captain James T., USN (USNA, 1948)**
In the early 1970s served in Saigon as operations officer for Commander U.S. Naval Forces Vietnam, 648-650

**Submarine School, New London, Connecticut**
Skills learned by students during training in 1948, 78, 171-172, 176-179, 184, 189-195
Instructors at the school in the 1948, 176-179, 182-183, 194
Relationship among students in 1948, 94-95, 172-180, 188-189

**Submarine Squadron Three**
Operations out of San Diego in the mid-1960s, 564-565, 571-573

**Submarine Warfare**
In World War II the successful U.S. skippers had in common great ability in spatial relations, 193-194
In the late 1940s-early 1950s the role of the U.S. submarine force was to be prepared to oppose the Soviet Navy, 181, 242-243
Prospective commanding officer school for submariners in 1954, 274-276
Development of tactics in the mid-1960s for use by nuclear submarines, 564-565

**SubRoc**
Testing of this submarine-launched antisubmarine missile in the mid-1960s, 565, 576-577

**Sugg, Lieutenant Commander Howard A. I., USN (USNA, 1939)**
Commanded the destroyer minesweeper *Carmick* (DMS-33) in the late 1940s, 139, 143-144, 166, 170

789
**Sunfish, USS (SS-649)**
Crowe made a deep dive in the submarine when he was CinCSouth in the early 1980s, 277-278, 581-582

**Tactics**
Development of in the mid-1960s for use by nuclear submarines, 564-565
In the riverine forces in Vietnam, 1970-71, 654-655

**Tahiti**
Visited by the submarine *Wahoo* (SS-565) in 1957, 141, 359-366

**Talley, Vice Admiral George C., Jr., USN (USNA, 1944)**
Served 1973-75 as OP-06, 721-722

**Tang, USS (SS-306)**
Submarine that was sunk by her own torpedo in 1944, 191-192

**Taylor, Major General Maxwell D., USA (USMA, 1922)**
As superintendent of the Military Academy in the late 1940s was interested in the school’s debate team, 32-33
As Chairman of the Joint Chiefs of Staff in the early 1960s, 672

**Thong, Captain Nguyen, RVN Navy**
In the early 1970s commanded South Vietnamese riverine forces in the Camau area, 649-656, 666-669

**Tidd, Vice Admiral Emmett H., USN (Ret.)**
In 1945 was commissioned through the NROTC program at Oklahoma University, later served in the Pentagon, 41-42
In the late 1960s-early 1970s had close association with Admiral Elmo Zumwalt, 641-642

**Tinian, Mariana Islands**
Subject of Micronesia negotiations in the early 1970s, 705-710

**Tokyo, Japan**
Condition of the city shortly after World War II, 160-161

**Train, Rear Admiral Harry D. II, USN (USNA, 1949)**
Diesel submariner who in the early 1960s managed to avoid going into the nuclear power program, 468-469
Served in the late 1960s as executive assistant to Admiral Thomas Moorer, 314
In the early 1970s was on the selection board that chose Crowe for rear admiral, 720
Training
In the late 1940s the destroyer minesweeper *Carmick* (DMS-33) did training exercises for Commander Underway Training Unit Guam, 141-145, 165
Amount of training provided to junior officers of ships and submarines by their commanding officers, 218-219, 260-261, 346, 383, 455-456, 484-486
Prospective commanding officer school for submariners in 1954, 274-276
In 1970, after a tour in Vietnam, Captain Thomas Booker provided training for those who were going in country, 644-645

**Triebel, Captain Charles O., USN (USNA, 1929)**
In the late 1940s commanded the submarine base at New London, Connecticut, 179

**Trigger, USS (SS-237)**
Commanded by Lieutenant Commander Robert E. Dornin in World War II, 193-194, 276

**Trigger, USS (SS-564)**
New submarine that made a long shakedown cruise to Brazil in 1952, 290

**Triton, USS (SSRN-586)**
Commissioned in 1959 at Electric Boat in Groton, Connecticut, 405-406

**Trout, USS (SS-566)**
Officers in the wardroom in the early 1960s, 450-456, 459-460, 480-485, 492, 501-503
Enlisted crew in the early 1960s, 455-459, 470-471, 481-483, 489-492, 499-500
Small fire on board in 1960, 453
Operated out of Charleston in the early 1960s, 315-316, 453-456, 470-480, 484-485, 495-497, 501-504
Engine room flooded in the early 1960s, 456-457, 478-481

**Truk Atoll, Caroline Islands**
World War II Japanese bastion that was the subject of Micronesia negotiations in the early 1970s, 699-701, 707, 710

**Tsingtao, China**
Was essentially run by the U.S. Navy in the late 1940s, 145, 148-153, 163-164

**Turner, Admiral Stansfield, USN (USNA, 1947)**
As a Naval Academy midshipman in the mid-1940s, 90-92
Made wholesale changes when he became president of the Naval War College in 1972, 613

**Tusk, USS (SS-426)**
In 1949 rescued survivors from the submarine *Cochino* (SS-345), which sank off Norway, 243-244

791
Typhoons
The destroyer minesweeper *Carmick* (DMS-33) encountered two typhoons during a deployment in the late 1940s, 138-139, 165

Unangst, Dr. Howard (USNA, 1947)
A Naval Academy classmate of Crowe, he became a physician and treated Crowe in the 1960s, 559-560

Van Arsdall, Rear Admiral Clyde, J., Jr., USN (USNA, 1934)
As a lieutenant commander in the early 1940s, was executive officer of the Oklahoma University NROTC unit, 40-42

Vann, John Paul
Service in South Vietnam in the early 1970s, 666

Vietnam, South
Corruption in the South Vietnamese government during the Vietnam War, 668-669

Vietnam War
Administration of U.S. Army draftees during the war period, 335-337
Riverine operations in the early 1970s, 142
Effects of the war have been discussed many years afterward, 343
Until Admiral Elmo Zumwalt became CNO in 1970, in-country duty was not necessarily helpful for naval officer promotions, 391
Crowe’s preparation in California in 1970 before his in-country tour, 645-647
Crowe’s service in South Vietnam, 1970-71, 647-693
Aftereffects of the 1968 My Lai massacre, 648-649
Role of the South Vietnamese Navy, 649-669, 674-675, 683-687
President Richard Nixon and the ending of U.S. involvement in 1973, 681-682
Fall of South Vietnam in 1975, 739-741

Vincennes, USS (CG-49)
In July 1988 shot down an Iranian civilian airliner, 634-635

Wahoo, USS (SS-238)
Lost in 1943 in La Perouse Strait, discovered by divers in 2006, 186, 349, 415

Wahoo, USS (SS-565)
Ship-handling training for junior officers in the late 1950s, 260-261, 346
Operations around Hawaii in the late 1950s, 354-358, 368-369
The pancake diesel engines were replaced during a major overhaul in 1957, 267-268, 353-354, 358-359, 381-382
Post-overhaul shakedown cruise to Tahiti in 1957, 141, 359-366
Enlisted personnel, 356, 364, 372-373, 490
Top-notch officers in the wardroom, 345-346, 370-372
Western Pacific deployment in the late 1950s, 195, 347-353, 366-369, 373, 379-380
In the late 1950s, had an encounter with the Soviet antisubmarine forces while on an
electronic intelligence collection mission off Vladivostok, 195, 347-350, 373, 473
Port visit in 1958 to Australia, 352-353, 367-369

Walter Reed Army Medical Center, Washington, D.C.
Criticism of treatment of veterans in 2007, 521, 583-584

Watkins, Admiral James D., USN (Ret.) (USNA, 1949)
Commanded the nuclear submarine Snook (SSN-592), 1964-66, 566-567, 577, 586
In 1974 his daughter Laura Jo met Britain’s Prince Charles, 589
Served 1975-78 as Chief of Naval Personnel, 570
Was Chief of Naval Operations from 1982 to 1986, 567-570
View on the Royal Navy, 588
Reaction to the Goldwater-Nichols Act in 1986, 567-570

Weather
The destroyer minesweeper Carmick (DMS-33) encountered two typhoons during a
deployment in the late 1940s, 138-139, 165
A strong wind caused several U.S. Navy ships to drag anchor while at Cannes,
France, in the early 1950s, 262
A tidal wave hit the harbor of Nawiliwili, Hawaii, in 1957, 354-358

Weaver, Midshipman A. Vernon, USN (USNA, 1947)
At the Naval Academy in the mid-1940s and later as a businessman, 73, 90, 97-102,
109, 120, 271

Weinberger, Caspar W.
As Secretary of Defense in 1987, removed Admiral James A. Lyons, Jr., from his
billet as CinCPacFlt, 440-441

Weinel, Admiral John P., USN (USNA, 1939)
Served as OP-61 in the politico-military section of OpNav in the late 1960s, 300-
301, 598, 639-640
Involvement in the response to the North Korean seizure of the intelligence ship
Pueblo (AGER-2) in 1968, 618
In 1971 got Crowe slated to take part in Micronesia negotiations, 598, 692-693, 697
Reaction to remarks at the funeral of Admiral Elmo R. Zumwalt, Jr., in 2000, 613

Westmoreland, General William C., USA (USMA, 1936)
Served as Commander U.S. Military Assistance Command Vietnam, 1964-68, 677,
673-674

Whitacre, Lieutenant Commander John A., USN (USNA, 1940)
In the early 1950s commanded the submarine Flying Fish (SS-229), 205-209
Court-martialed after the submarine ran aground in 1950, 210-217

793
Whitaker, Captain Reuben T., USN (USNA, 1934)
In the early 1950s served on the staff of Commander Submarine Force Atlantic Fleet, 231, 285

White House, Washington, D.C.
In the 1950s it was equipped with a bomb shelter in the event of an attack, 287-288, 305, 307, 310
President Dwight Eisenhower’s penchant for golf on the White House lawn in the 1950s, 295-296
In the 1950s had no command center, but one was established by the 1980s, 305
Debt problems for enlisted staff member in the 1950s, 491

Whitmire, Rear Admiral Donald B., USN (USNA, 1947)
At the Naval Academy in the mid-1940s and later at Submarine School, 93-95, 180, 417-418
Made flag rank on active duty, 417

Whittle, Commander Alfred J., Jr., USN (USNA, 1946)
In the early 1960s commanded the submarine Seawolf (SSN-575), 476-477

Wickham, General John A., Jr., USA (USMA, 1950)
As Army Chief of Staff, reaction to the Goldwater-Nichols Act in 1986, 567-568

Williams, Haydn
Ambassador who was chief negotiator in the early 1970s on the status of Micronesia, 693-704, 710-717, 730
Role in the development of the World War II memorial in Washington, D.C., 712

Williams, Rear Admiral Joseph W., Jr., USN (USNA, 1933)
World War II submariner who was selected for flag rank, 416, 460

Williamsburg, USS (AGC-369)
Served in the early 1950s as presidential yacht until Dwight Eisenhower got rid of her, 293-294

Wilson, George
Wrote an article for The Washington Post about Commander Lloyd Bucher, the commanding officer of the intelligence ship Pueblo (AGER-2), which was seized in 1968, 619-620

Wilson, Commander J. C. Gillespie, USN (USNA, 1935)
Served in the mid-1940s as a battalion officer at the Naval Academy, 89-90, 101

Wilson, Vice Admiral James B., USN (Ret.) (USNA, 1947)
Attended Submarine School in 1948, 147, 172-174
In the 1950s was slated for law school, but funding wasn’t available, 147
In the late 1950s, as a detailer, got Crowe assigned to a billet in the Bureau of Naval Personnel, 397
In the 1970s served as Chief of Naval Education and Training, 174
In the 1980s, after retirement, served on the staff of Senator Jeremiah Denton, 302

Wilson, Professor Richard W.
Former Navy man who did graduate work at Princeton University in the 1960s, later taught at Rutgers University, 525-526

Woodward, Robert U.
Long-time friend of Crowe and journalist for The Washington Post, 21, 584

World War I
During the war and shortly afterward, William Crowe served as a radioman in the battleship Pennsylvania (BB-38), 11-13, 23, 115, 117, 509

Wyse, Captain Frederick C., Jr., USN (USNA, 1941)
In the early 1960s was chief of staff at the Key West Naval Base, 505-507

Yap Island
Involved in the early 1970s in Micronesia status negotiations, 699-708

Yokosuka, Japan
Contrast between conditions in the city in the 1940s and 1950s, 160-164
Detection of radiation around a U.S. destroyer in Yokosuka in the late 1960s, 602-603

Yorktown, Virginia
See: Naval Mine Depot, Yorktown, Virginia

Zech, Lieutenant Lando W., Jr., USN (USNA, 1945)
In the late 1940s served in the submarine Flying Fish (SS-229), 197, 200, 204
Court-martialed after the submarine ran aground around 1950, 207-216

Zelov, Ensign Randolph D., USN (USNA, 1948)
Served in the submarine Flying Fish (SS-229) in the late 1940s-early 1950s, 206, 211-213

Zimanski Captain Frank A., USN (USNA, 1938)
Served as a branch head in the Bureau of Naval Personnel in the late 1950s-early 1960s, 385, 393-394, 397-398

Zumwalt, Admiral Elmo R., Jr., USN (USNA, 1943)
Crowe began to perceive Zumwalt's impact on the Navy in the 1960s, 423-424
Commanded U.S. Naval Forces Vietnam, 1968-70, 665
As Chief of Naval Operations in the early 1970s, had a close association with Worth and David Bagley, 92-93, 143
Dealt with racial issues, 498-499
After he became CNO in 1970, he made in-country duty in Vietnam helpful for naval officer promotions, 391, 590, 642-643, 649
As CNO had an in-group with lots of clout, 142-143, 641
Classified naval station commands as promotion-worthy, 638
Relationship with Crowe on Micronesia negotiations in the early 1970s, 690, 692-693, 714
Memoir *On Watch* published in 1976, 30
Reaction of senior officers at Zumwalt’s funeral in 2000, 612-613